

VARUN BEVERAGES LIMITED



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CIN No.: L74899DL1995PLC069839

August 3, 2023

To,

National Stock Exchange of India Ltd. Exchange Plaza, Block G, C/1, Bandra Kurla

Complex, Bandra (E), Mumbai – 400 051

Email: cmlist@nse.co.in

Symbol: VBL

BSE Limited

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

Email: corp.relations@bseindia.com

Security Code: 540180

Sub: Regulation 30: Presentation on Unaudited Financial Results of the Company for the Quarter and Half Year ended June 30, 2023

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith a copy of the Presentation on Unaudited Financial Results of the Company for the Quarter and Half Year ended June 30, 2023.

The same is also being uploaded on website of the Company at www.varunbeverages.com.

You are requested to take the above on record.

Yours faithfully,

For Varun Beverages Limited

Ravi Batra

Chief Risk Officer & Group Company Secretary

Encl.: As above

New Delhi



Varun Beverages Limited

Q2 & H1 CY2023 Results Presentation



Disclaimer



This communication contains certain forward-looking statements relating to the business, financial performance, strategy and results of Varun Beverages Limited ("VBL" or the "Company") and/ or the industry in which it operates. Such forward-looking statements involve a number of risks, uncertainties and assumptions which could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. These include, among other factors, changes in economic, political, regulatory, business or other market conditions. Neither the Company nor its affiliates or advisors or representatives nor any of its or their parent or subsidiary undertakings or any such person's officers or employees guarantees that the assumptions underlying such forwardlooking statements are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this presentation or the actual occurrence of the forecasted developments. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events, or otherwise. Given these uncertainties and other factors, viewers of this communication are cautioned not to place undue reliance on these forward-looking statements.

Table of Contents

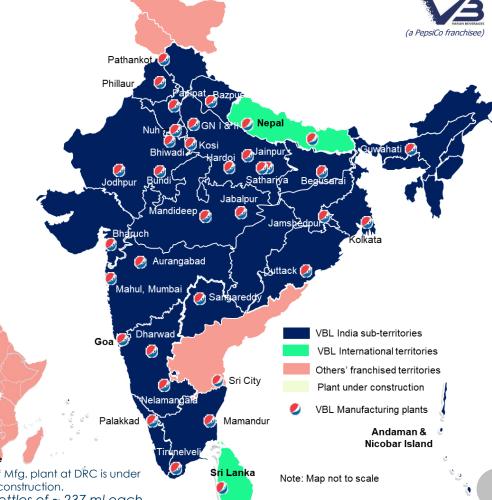


- 1 Company Overview
- 2 Chairman's Message
- 3 Q2 & H1 CY2023 Results Overview
- 4 Performance Highlights
- 5 Sustainability Initiatives

Company Snapshot

- * Key player in the beverage industry
- * Operations spanning across 6 countries 3 in the Indian Subcontinent (India, Sri Lanka, Nepal) contribute ~85% to revenues; 3 in Africa (Morocco, Zambia, Zimbabwe) contribute ~15% for fiscal year 2022
- Over 31 years strategic association with PepsiCo – accounting for ~90%+ of PepsiCo's beverage sales volume in 27 States and 7 UTs in India territory





Note: *A unit case is equal to 5.678 liters of beverage divided in 24 bottles of ~ 237 ml each

DRC*

Zambia 🦸

Brands Licensed to VBL



Brands licensed by PepsiCo:













Energy Drink

Club Soda











Fruit Pulp / Juice Based Drinks







Ice Tea



















Dairy Based Beverages*





Cold Coffee





Choco





^{*} Note: "CreamBell" trademark, an established brand, has been licensed to be used by VBL for ambient temperature value added dairy based beverages.

Symbiotic Relationship with PepsiCo



VBL – Demand Delivery

Production Facilities

- Sales & Distribution GTM & Logistics
- In-outlet Management Visi-Coolers
- Consumer Push Management (BTL)
 - Market Share Gains



PepsiCo – Demand Creation

Trademarks

Formulation through Concentrate

- Product & Packaging innovation through investment in R&D
- Consumer Pull Management (ATL) -Brand Development

Key Player in the Beverage Industry – Business Model

ACROSS

EXECUTION

VBL- END-TO-END



MANUFACTURING		
Concentrate (PepsiCo) Other Raw Materials Bottling	 39 state-of-the-art production facilities (33 in India & 6 in International territories) 	SOLID INRASTRUCTURE
DISTRUBUTION & WAREHOUSING	 110+ depots 2,400+ primary distributors 2,500+ owned vehicles 	ROBUST SUPPLY CHAIN
CUSTOMER MANAGEMENT	 Installed 925,000+ visi-coolers VBL - local level promotion and in-store activation PepsiCo - brand development & consumer marketing 	DEMAND DELIVERY
IN-MARKET EXECUTION	 Experienced region-specific sales team Responsible for category value/volume growth Responsible for reaching out to every 6th person in the world 	MARKET SHARE GAINS
COST EFFICIENCIES	 Production optimization Backward integration (3 plants) Innovation (packaging etc.) 	MARGIN EXPANSION
CASH MANAGEMENT	 Working capital efficiencies Disciplined capex investment Territory acquisition 	ROE EXPANSION / FUTURE GROWTH

Chairman's Message





Commenting on the performance for Q2 and H1 CY2023, Mr. Ravi Jaipuria, Chairman – Varun Beverages Limited said:

"We have delivered a resilient performance in the quarter, despite facing a soft demand environment in India due to abnormally high unseasonal rains throughout the quarter. Our consolidated revenue grew by 13.3% during the quarter, with our international territories showing strong momentum. Furthermore, sales volume growth and improvement in realization per case, contributed to a 20.8% and 25.4% improvement in our EBITDA and PAT performance during Q2, respectively.

Our newly established greenfield plants and brownfield manufacturing lines have become operational. In line with our commitment to meet the increasing demand, especially for our juices and value-added dairy products, we are currently in the process of establishing greenfield facilities in the States of Uttar Pradesh, Maharashtra and Odisha. These new facilities, along with the upcoming facility in DRC, are expected to be fully operational before the season next year. Further, we have incorporated a new subsidiary in South Africa to explore the business of manufacturing and distribution of beverages.

We remain firmly committed to minimizing our environmental impact and promoting a greener, more sustainable future. In line with our sustainability mission, we are pleased to share that we recently introduced 100% recycled PET bottles for Pepsi Black in certain sub-territories. As a partner of PepsiCo, we take immense pride in actively participating in this transformative initiative and collaborating to build a greener future for generations to come.

Moreover, we are delighted to share that VBL has recently received the esteemed recognition of "PepsiCo's International Bottler of the Year 2022." This outstanding accomplishment further validates VBL's commitment to operational excellence, strong governance principles, and sustainability endeavors. We are also pleased to share that in-line with our dividend policy, the Board of Directors have approved an interim dividend @ 25% of face value i.e. Rs. 1.25 per share.

While we witnessed slower-than-anticipated demand due to unseasonal rains, we remain optimistic about our full-year performance, especially considering the lower seasonality in our business following the integration of West and South territories. As we move forward, we will continue to capitalize on our position as a key player in the beverage industry and focus on strengthening our capabilities in line with customer preferences. We are confident this approach will 8 translate into sustainable value for all stakeholders."

Key Developments



Formation of New Subsidiary in Johannesburg, South Africa

• Incorporation of a new subsidiary - 'Varun Beverages South Africa (PTY) LTD' in Johannesburg, South Africa to explore the business of manufacturing and distribution of beverages.

Commencement of Commercial Production at 2 Greenfield facilities and Brownfield Expansion at 6 facilities

 We have commissioned new production facility at Bundi, Rajasthan and at Jabalpur, Madhya Pradesh, as well as expanded our capacity at six existing locations.

Production of 100% rPET (recycled plastic) bottles for carbonated beverages

We are pleased to share that we recently introduced 100% recycled plastic (rPET) bottles for Pepsi Black in certain sub-territories.
 As a partner of PepsiCo, we take immense pride in actively participating in this transformative initiative and collaborating to build a greener future for generations to come.

<u>Sub-division/split of existing equity shares of the Company</u>

• During the quarter ended 30 June 2023, the Company on June 15, 2023 ("Record Date"), sub-divided/split of existing Equity Shares of the Company from 1 (One) Equity Share having face value of Rs. 10/- (Rupees Ten only) each fully paid-up, into 2 (Two) Equity Shares having face value of Rs. 5/- (Rupees Five only) each fully paid-up.

Dividend

In line with the guidelines of Company's dividend policy, the Board of Director's have approved an interim dividend @ 25% of face value i.e. Rs. 1.25 per share. Total cash outflow would be ~Rs. 1,624 mn

Awards and Accolades



PepsiCo's International Bottler of the year 2022

We are delighted to share that VBL has recently received the esteemed recognition of "PepsiCo's International Bottler of the Year 2022." This outstanding accomplishment further validates VBL's dedication to operational excellence, strong governance principles, and sustainability endeavours.



Results Overview







Period	Q3 2	2021	Q3 :	2022	Q4 :	2021	Q4 :	2022	Q1 :	2022	Q1 :	2023	Q2 :	2022	Q2 2	2023	
CSD	108	70%	133	70%	68	61%	85	65%	126	70%	160	71%	219	73%	232	74%	
Juice	8	5%	11	5%	6	5%	7	5%	13	7 %	16	7%	26	9 %	23	7 %	
Water	37	25%	46	25%	38	34%	40	30%	41	23%	48	22%	55	18%	59	19%	11

Consolidated Profit & Loss Statement



Particulars (Rs. million)	Q2 2023	Q2 2022	YoY(%)	H1 2023	H1 2022	YoY (%)
1.Income						
(a) Revenue from operations	56,997.34	50,175.75	13.6%	96,523.25	78,850.52	22.4%
(b) Excise Duty	883.32	627.60	40.7%	1,479.48	1,027.65	44.0%
Net Revenues	56,114.02	49,548.15	13.3%	95,043.77	77,822.87	22.1%
(c) Other income	416.01	104.77	297.1%	517.37	189.85	172.5%
2. Expenses						
(a) Cost of materials consumed	22,187.25	23,127.61	-4.1%	41,830.36	37,671.54	11.0%
(b) Purchase of stock-in-trade	1,289.66	494.73	160.7%	2,506.96	1,088.68	130.3%
(c) Changes in inventories of FG, WIP and stock-in-trade	3,188.82	896.05	255.9%	845.57	(540.01)	-256.6%
(d) Employee benefits expense	3,646.04	3,104.37	17.4%	7,037.26	5,855.00	20.2%
(e) Finance costs	693.68	463.98	49.5%	1,319.40	933.53	41.3%
(f) Depreciation, amortisation and impairment expense	1,719.27	1,530.73	12.3%	3,441.26	2,843.92	21.0%
(g) Other expenses	10,692.05	9,419.22	13.5%_	19,733.04	15,931.52	23.9%
Total expenses	43,416.77	39,036.69	11.2%	76,713.85	63,784.18	20.3%
EBITDA	15,110.20	12,506.17	20.8%_	23,090.58	17,816.14	29.6%
3. Profit before share of loss of associate and joint venture (1-2)	13,113.26	10,616.23	23.5%	18,847.29	14,228.54	32.5%
4. Share of loss of associate and joint venture	(2.39)	_	NA_	(2.66)		NA
5. Profit before tax (3+4)	13,110.87	10,616.23	23.5%	18,844.63	14,228.54	32.4%
6. Tax expense	3,056.65	2,596.12	17.7%_	4,404.69	3,497.49	25.9%
7. Net profit after tax (5-6)	10,054.22		25.4%	14,439.94	10,731.05	34.6%

Consolidated Balance Sheet



Particulars (Rs million)	30-Jun-23	31-Dec-22	Particulars (Rs million)	30-Jun-23	31-Dec-22
Equity and liabilities			Assets		
Equity			Non-current assets		
(a) Equity share capital	6,495.68	6,495.50	(a) Property, plant and equipment	69,858.39	54,415.78
(b) Other equity	58,389.81	44,528.30		5,312.38	
(c) Non-controlling interest	1,340.74	1,131.07	(b) Capital work in progress		
Total equity	66,226.23	52,154.87	(c) Right of Use of Assets	10,147.90	9,155.01
Liabilities			(d) Investment properties	20.08	
Non-current liabilities			(e) Goodwill	242.30	242.30
(a) Financial liabilities			(f) Other intangible assets	5,488.33	5,509.10
(i) Borrowings	17,871.78	17,270.22	(g) Investment in associates and joint		
(ia) Lease liabilities	2,032.75	1654.25	venture	51.44	0.04
(b) Provisions	2,008.61	2,041.13	(h) Financial assets	611.34	486.81
(c) Deferred tax liabilities (Net)	3,401.33	3,368.48	(i) Other non-current assets	3,883.57	6,266.77
(d) Other non-current liabilities	5.55	5.94	Total non-current assets	95,615.73	82,142.13
Total non- current liabilities	25,320.02	24,340.02	Current assets		
Current liabilities			(a)Inventories	20,907.24	19,938.85
(a) Financial liabilities			(b) Financial assets		
(i) Borrowings	16,966.77	19,677.90	(i)Trade receivables	6,035.76	2,993.38
(ia) Lease liabilities	392.82	235.77	(ii)Cash and cash equivalents	2,065.62	
(ii) Trade Payables	11,022.22	8,242.61	(iii)Other bank balances	1,056.66	1,309.35
(iii) Other financial liabilities	4,416.62	5,593.90	(iv) Loans	10.00	- 1,007,100
(b) Other current liabilities	7,166.48	4,889.77	(v) Others	5,448.18	3,977.06
(c) Provisions	301.35	291.91	(c) Current tax assets (Net)	2.95	
(d) Current tax liabilities (Net)	2,373.70	755.68	(d) Other current assets	3,044.07	4,278.34
Total current liabilities	42,639.96		Total current assets	38,570.48	
Total liabilities	67,959.98			134,186.21	116,182.43
Total Equity and liabilities	134,186.21	116,182.43	Total assets	134,100.21	110,102.43

Discussion on Financial & Operational Performance



Net Revenues / Sales Volumes

- Consolidated sales volume grew by 4.6% to 314 million cases in Q2 CY2023 from 300 million cases in Q2 CY2022 led by robust growth in International markets. Sales volume growth in India got affected due to abnormally high unseasonal rains through out the quarter.
- Net Revenue from operations grew by 13.3% YoY in Q2 CY2023 to Rs. 56,114 million driven by increase in net realization.
- Net realization increased by 8.3% to Rs. 179 on account of continued improvement in mix of smaller SKUs (250ml) as compared to base quarter.
- CSD constituted 73.9%, JBD 7.3% and Packaged Drinking Water 18.8% in Q2 CY2023.

Gross Margins / EBITDA

- Gross margins improved by 196 bps to 52.5% from 50.5% in Q2 CY2023 primarily because of softening of PET chips prices.
- EBITDA increased by 20.8% to Rs. 15,110.2 mn and EBITDA margins improved by 169 bps to 26.9% in Q2 CY2023 driven by higher gross margins and operational efficiencies.

PAT

- PAT increased by 25.4% to Rs. 10,054 million in Q2 CY2023 from Rs. 8,020 million in Q2 CY2022 driven by growth in revenue from operations and improvement in margins.
- Depreciation increased by 12.3% and Finance cost increased by 49.5% in Q2 CY2023 on account of capitalization of assets and setting-up of new production facilities.

Discussion on Financial & Operational Performance



Debt

- Net debt stood at Rs. 31,716 mn as on Jun 30, 2023 as against Rs. 34,096 mn as on Dec 31, 2022. Net debt also includes ~ Rs. 9,000 mn on account of CWIP as well as Capital Advances for the capex planned for CY24 in Maharashtra, Uttar Pradesh & Odisha.
- Debt: Equity ratio stood at 0.48x as on Jun 30, 2023; Debt: EBITDA (TTM) ratio stood at 0.96x as on Jun 30, 2023.

Capex

- During H1 CY2023, the net capex amounting to ~Rs. 19,000 million primarily includes
 - Setting-up of new greenfield production facilities in Bundi (Rajasthan) & Jabalpur (MP) for ~ Rs. 8,500 mn
 - Brownfield expansion at our six existing facilities in India for ~Rs. 6,500
 - Capex in International subsidiaries for ~ Rs. 3,000 mn
 - Paid for land ahead of plant constructions in future years amounting to ~Rs. 1,000 mn
- The net capex includes capitalization of CWIP and capital advances amounting ~ Rs. 12,000 mn paid during CY22.
- As on Jun 30, 2023, the CWIP and Capital advances of ~Rs. 9,000 mn are primarily towards greenfield expansion in Supa Parner, Maharashtra, Gorakhpur, Uttar Pradesh & Khurda, Odisha.

Working Capital

• Working capital days have increased to ~ 21 days as on Jun 30, 2023 from ~17 days as on Jun 30, 2022 due to untimely rains.

Dividend

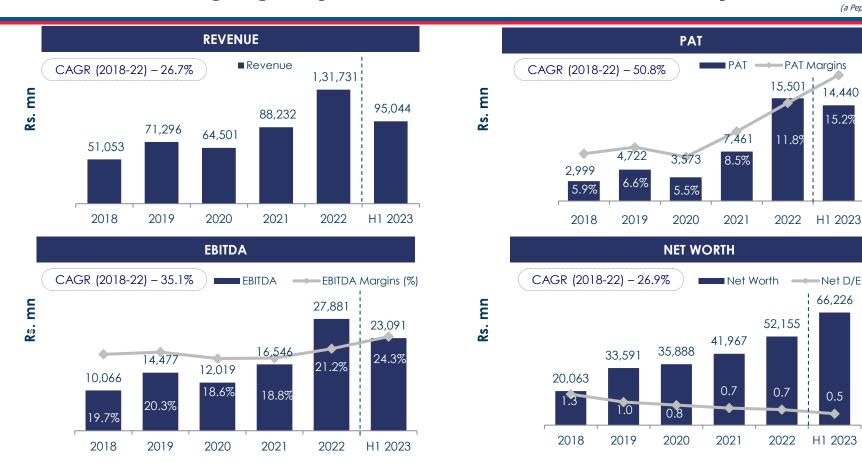
• In line with the guidelines of Company's dividend policy, the Board of Director's have approved an interim dividend @ 25% of face value i.e. Rs. 1.25 per share. Total cash outflow would be ~Rs. 1,624 mn

Performance Highlights (CY2018 – CY2022 & H1 CY2023)



15.2%

0.5



Sustainability Initiatives - Water Stewardship



Target

1.60

2025

CY22 data certified by Deutsch Quality Systems (India) Private Limited. Previous years are certified by TUV India Private Ltd.

- Key water conservation initiatives included rain water harvesting, ponds adoption, development & maintenance, waste water management on the principles of Reduce, Reuse and Recycle, for optimal water consumption.
- Our efforts towards water recharge continued however, sales volumes in CY20 & CY21 declined due to COVID-19 pandemic resulting in better water recharge ratio.

- # Total water recharged per litre of water consumed
 - litre of beverage produced

* Litres of water consumed per

- Scope covered all manufacturing plants in India.
- 100% of the water discharged from our manufacturing operations goes to effluent treatment plants that ensure sufficient quality of discharged water.
- plants of VBL contributing to ~68% of the total production in CY22 fall in the "Safe" category of Central 17 Ground Water Authority of India or use surface water.

Sustainability Initiatives – Plastic Waste Management







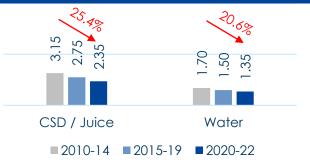
Plastic usage reduction through light weighting of Preforms and Closures for PET bottles. Phasewise implementation of certain SKUs is under process

Plastic Waste Recycling % = % of plastic waste recycled per kg of PET sold in finished products.
Plastic waste includes PET, shrink film, plastic closures, labels & laminates post consumption

Plastic Waste Recycling %



Weight Reduction of Closures (grams)



Certified by GEM Enviro Management Pvt. Ltd., a Delhi based Central Pollution Control Board ("CPCB") recognized PRO (Producer Responsible Organization).

VBL has engaged with GEM Enviro Management Pvt. Ltd. for phased implementation of 100% recycling of used PET bottles.

For more details, please refer to our latest annual report https://varunbeverages.com/wp-content/uploads/2023/03/VBL-AR-2022-annualReport.pdf

and the website - https://varunbeverages.com/sustainability/

Sustainability Initiatives - Climate Action



	mn Kg	CO ₂ e	Grams / litre*			
GHG Emissions	CY 2020	CY 2022	CY 2020	CY 2022		
Scope 1	26.84	51.94	14.01	13.93		
Scope 2	129.11	224.45	67.39	60.20		
Scope 3	534.76	580.42	279.14	155.67		
Total	690.70	856.81	360.54	229.80		

^{*} Grams / litre = Grams of CO₂e emission per litre of beverage produced during the year

GHG emissions are certified by **Deutsch Quality Systems (India)** Private Limited (DQS India), an Internationally reputed independent field expert. Scope 1 and Scope 2 emissions are verified according to the requirements of ISO 14064-1.

For more details, please refer to our latest annual report https://varunbeverages.com/wp-

content/uploads/2023/03/VBL-AR-2022-annualReport.pdf and the website - https://varunbeverages.com/sustainability/

Reduction of Carbon emissions / litre (base year – 2020)



Achievement:

36% reduction in 2022 over base year Taraet:

50% reduction in 2030 over base year

Reduce GHG Emissions \checkmark











Solar Plantation EV for last mile

Efficient Visi-Cooler

Conference Call Details



Varun Beverages Limited Q2 and H1 CY2023 Earnings Conference Call

Time

Thursday, August 3, 2023 at 3:30 PM IST

Conference dial-in Primary number

• +91 22 6280 1141 / +91 22 7115 8042

International Toll Free Number

Hong Kong: 800 964 448

• Singapore: 800 101 2045

UK: 0 808 101 1573

USA: I 866 746 2133

About Us



Varun Beverages Limited ("VBL" or the "Company") is a key player in beverage industry and one of the largest franchisee of PepsiCo in the world (outside USA). The Company produces and distributes a wide range of carbonated soft drinks (CSDs), as well as a large selection of non-carbonated beverages (NCBs), including packaged drinking water sold under trademarks owned by PepsiCo. PepsiCo CSD brands produced and sold by VBL include Pepsi, Pepsi Black, Mountain Dew, Sting, Seven-Up, Mirinda, Seven-Up Nimbooz Masala Soda and Evervess. PepsiCo NCB brands produced and sold by the Company include Slice, Tropicana Juices (100% and Delight), Seven-Up Nimbooz, Gatorade as well as packaged drinking water under the brand Aquafina.

VBL has been associated with PepsiCo since the 1990s and have over two and half decades consolidated its business association with PepsiCo, increasing the number of licensed territories and sub-territories covered by the Company, producing and distributing a wider range of PepsiCo beverages, introducing various SKUs in the portfolio, and expanding the distribution network. As on date, VBL has been granted franchises for various PepsiCo products across 27 States and 7 Union Territories in India. India is the largest market and contributed ~80% of revenues from operations (net) in Fiscal 2022. VBL has also been granted the franchise for various PepsiCo products for the territories of Nepal, Sri Lanka, Morocco, Zambia and Zimbabwe.

For more information about us, please visit **www.varunbeverages.com** or contact:

Raj Gandhi / Deepak Dabas / Manjit Singh Chadha

Varun Beverages Ltd

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Thank You!