





Corporate Off : Plot No.31, Institutional Area, Sec.-44, Gurgaon, Haryana-122002 (India) Ph.: +91-124-4643100-500 • Fax: +91-124-4643303/04 E-mail : info@rjcorp.in • Visit us at : www.varunpepsi.com CIN No. : L74899DL1995PLC069839

August 1, 2022

Τo,

National Stock Exchange of India Ltd.	BSE Limited
Exchange Plaza, Block G, C/1, Bandra Kurla	Phiroze Jeejeebhoy Towers
Complex, Bandra (E), Mumbai – 400 051	Dalal Street, Mumbai – 400 001
Email: cmlist@nse.co.in	Email: corp.relations@bseindia.com
Symbol: VBL	Security Code: 540180

### Sub: <u>Regulation 30: Presentation on Unaudited Financial Results of the Company for</u> the Quarter and Half Year ended June 30, 2022

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith a copy of the Presentation on Unaudited Financial Results of the Company for the Quarter and Half Year ended June 30, 2022.

The same is also being uploaded on website of the Company at www.varunpepsi.com.

You are requested to take the above on record.

Yours faithfully, For Varun Beverages Limited

Ravi Batra Chief Risk Officer & Group Company Secretary

Encl.: As above



August 1, 2022



(a PepsiCo franchisee)

# **Varun Beverages Limited**



### Disclaimer



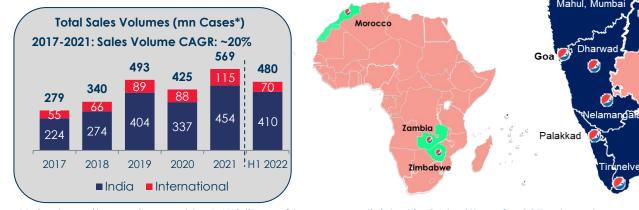
This communication contains certain forward-looking statements relating to the business, financial performance, strategy and results of Varun Beverages Limited ("VBL" or the "Company") and/ or the industry in which it operates. Such forward-looking statements involve a number of risks, uncertainties and assumptions which could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. These include, among other factors, changes in economic, political, regulatory, business or other market conditions. Neither the Company nor its affiliates or advisors or representatives nor any of its or their parent or subsidiary undertakings or any such person's officers or employees guarantees that the assumptions underlying such forwardlooking statements are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this presentation or the actual occurrence of the forecasted developments. The Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events, or otherwise. Given these uncertainties and other factors, viewers of this communication are cautioned not to place undue reliance on these forward-looking statements.

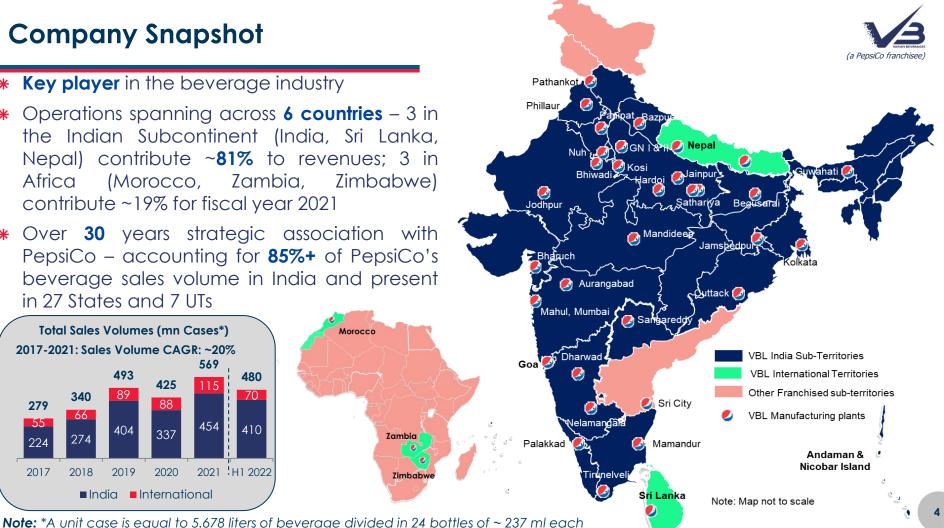


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# **Company Snapshot**

- **Key player** in the beverage industry
- Operations spanning across 6 countries 3 in the Indian Subcontinent (India, Sri Lanka, Nepal) contribute ~81% to revenues; 3 in Africa (Morocco, Zambia, Zimbabwe) contribute ~19% for fiscal year 2021
- Over **30** years strategic association with PepsiCo – accounting for 85%+ of PepsiCo's beverage sales volume in India and present in 27 States and 7 UTs





### **Brands Licensed to VBL**

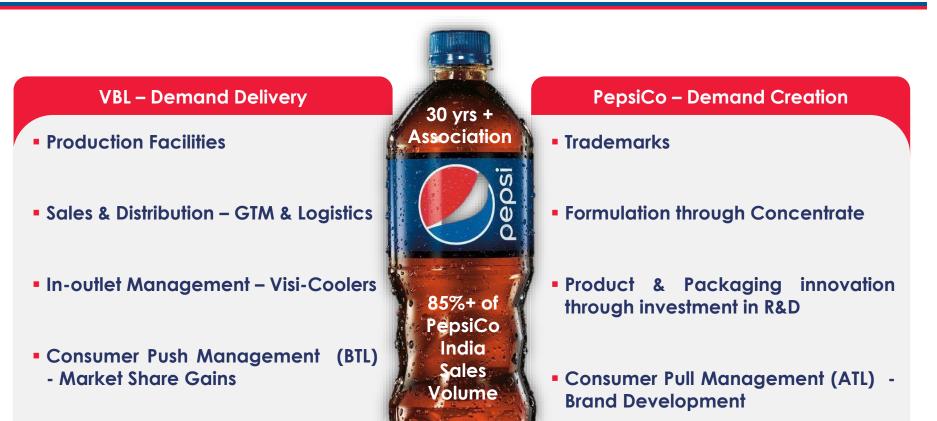




\* Note: "CreamBell" trademark, an established brand, has been licensed to be used by VBL for ambient temperature value added dairy based beverages.

# Symbiotic Relationship with PepsiCo





# Key Player in the Beverage Industry – Business Model

CHAIN

**VBL- END-TO-END EXECUTION ACROSS VALUE** 



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MANUFACTURING		
Concentrate (PepsiCo) Materials Bottling	■ 37 state-of-the-art production facilities>	SOLID INRASTRUCTURE
DISTRUBUTION & WAREHOUSING	<ul> <li>100+ depots</li> <li>2,000+ primary distributors</li> <li>2,500+ owned vehicles</li> </ul>	ROBUST SUPPLY CHAIN
	<ul> <li>Installed 840,000+ visi-coolers</li> <li>VBL - local level promotion and in-store activation</li> <li>PepsiCo - brand development &amp; consumer marketing</li> </ul>	DEMAND DELIVERY
IN-MARKET EXECUTION	<ul> <li>Experienced region-specific sales team</li> <li>Responsible for category value/volume growth</li> <li>Responsible for reaching out to every 6<sup>th</sup> person in the world</li> </ul>	MARKET SHARE GAINS
	<ul> <li>Production optimization</li> <li>Backward integration (3 plants)</li> <li>Innovation (packaging etc.)</li> </ul>	MARGIN EXPANSION
CASH MANAGEMENT	<ul> <li>Working capital efficiencies</li> <li>Disciplined capex investment</li> <li>Territory acquisition</li> </ul>	ROE EXPANSION / FUTURE GROWTH

## Chairman's Message





# Commenting on the performance for Q2 and H1 CY2022, Mr. Ravi Jaipuria, Chairman – Varun Beverages Limited said:

"We are pleased to share that we have delivered an all-time high performance during the quarter. Our continuous effort to invest in our business despite the pandemic led disruption of peak season during the last two years and return of normalcy in day-to-day activities translated to robust demand leading to consolidated sales volume growth of 96.9% YoY. In addition, we were able to improve our realization per case by taking price hikes in select SKUs, reduction in discounts/incentives, and improving the mix leading to doubling of our topline during the quarter as compared to last year.

On the profitability front, despite the inflationary raw material environment we witnessed limited impact on our gross margins during the quarter because of early stocking of key raw materials and improvement in realizations. Further, operating leverage due to high volume growth translated into improved EBITDA margins of 25.2%. Healthy cash flows during the period enabled us to significantly reduce our debt thereby strengthening our balance sheet position.

I am happy to share that in recognition of our operational excellence, end to end execution capabilities, governance practice and strong track record, VBL was recently awarded from PepsiCo as 'Best Bottler in Africa, Middle East and South Asia (AMESA) region' for the year 2021. I am also pleased to share that in-line with our dividend policy, the Board of Directors has recommended an interim dividend of Rs. 2.5 per share.

With sustainability being a core principle of our business model, we continue to undertake efforts towards PETrecycling and improving energy & water efficiencies with a goal of having a net positive impact on the planet.

On the demand front, we are seeing enhanced consumption trends across markets. Directionally, we continue to implement strategic initiatives to solidify our market position as a key player in the global beverage industry and are confident of continuing our journey of sustainable value creation for all stakeholders."

### **Key Developments**



#### **Revised Corporate Tax Rate for India**

- On 20 September 2019, vide the Taxation Laws (Amendment) Ordinance 2019, the Government of India inserted Section 115BAB in the Income Tax Act, 1961 which provides domestic companies a non-reversible option to pay corporate tax at reduced rates effective 01 April 2019 subject to certain conditions.
- As substantial MAT credit was available, the Company had deferred switching over to the new regime, which otherwise would have lapsed. Now, having utilized the MAT credit fully, the Company has moved to new tax regime from this quarter.
- New tax regime takes away many exemptions, however the reduced tax rates still shall have a saving of  $\sim$ 3% (approx.).

### Plant & Machinery Impairment / Write-off

- Over the covid impacted period, demand trends have moved from returnable glass bottles (RGB) to PET.
- To align asset value of RGB producing lines to the changed demand scenario, value of underutilized lines has been impaired /written off in the books amounting to Rs. 318 million during this quarter.
- The total of such impairments & write-offs during H1 CY 2022 is Rs. 464 million.

### Credit Rating Upgrade

• CRISIL (an S&P Global Company) has upgraded the long term rating for bank loan facilities as CRISIL AA+/Stable from CRISIL AA/Positive and reaffirmed the rating for short term instruments as CRISIL A1+.

### **Dividend**

• In line with the guidelines of dividend policy, the Board of Director's have recommended an interim dividend of Rs. 2.5 per share. Total cash outflow would be ~Rs. 1,624 mn.

### **Awards and Accolades**



### PepsiCo's Best Bottler in AMESA Sector for the year 2021

India Achievers' Award 2022 for Best Corporate Governance





### Responsible Business Award for Best Corporate Governance



Golden Peacock Award Excellence in Corporate Governance -2021





Golden Peacock National Quality Award - 2022

### **Results Overview**





Quarterly Sales Volumes (Category-wise mn unit cases)





Particulars (Rs. mn)	Q2 2022	Q2 2021	YoY <i>(%</i> )	H1 2022	H1 2021	YoY (%)
1. Income						
(a) Revenue from operations	50,175.75	24,830.44	102.1%	78,850.52	47,529.21	65.9%
(b) Excise Duty	627.60	331.99	89.0%	1,027.65	621.84	65.3%
Net Revenues	49,548.15	24,498.45	102.3%	77,822.87	46,907.37	<b>65.9</b> %
(c) Other income 2. Expenses	104.77	244.08	-57.1%	189.85	301.37	-37.0%
(a) Cost of materials consumed	23,127.61	9,967.60	132.0%	37,671.54	20,897.54	80.3%
(b) Purchase of stock-in-trade	494.73	287.02	72.4%	1,088.68	865.91	25.7%
(c) Changes in inventories of FG, WIP and stock-in-trade	896.05	1,128.75	-20.6%	(540.01)	(478.46)	-12.9%
(d) Employee benefits expense	3,104.37	2,432.48	27.6%	5,855.00	4,816.83	21.6%
(e) Finance costs	463.98	467.77	-0.8%	933.53	1,047.18	-10.9%
(f) Depreciation and amortization expense	1,530.73	1,287.76	18.9%	2,843.92	2,634.97	7.9%
(g) Other expenses	9,419.22	4,974.60	89.3%	15,931.52	11,281.33	41.2%
Total expenses	39,036.69	20,545.98	90.0%	63, <b>784</b> .18	41,065.30	55.3%
EBITDA	12,506.17	5,708.00	119.1%_	17,816.14	9,524.22	<b>87</b> .1%
3. Profit (Loss) before tax (1-2)	10,616.23	4,196.55	153.0%	14,228.54	6,143.44	131.6%
4. Tax expense	2,596.12	1,008.52	1 <b>57.4</b> %_	3,497.49	1,587.82	120.3%
5. Net profit (loss) for the period (3-4)	8,020.11	3,188.03	151.6%	10,731.05	4,555.62	135.6%

## **Consolidated Balance Sheet**



Particulars (Rs. mn)	30-Jun-22	31-Dec-21
Equity and liabilities		
Equity		
(a) Equity share capital	6,495.50	4,330.33
(b) Other equity	41,653.06	36,468.75
(c) Non-controlling interest	1,482.36	1,167.89
Total equity	49,630.92	41,966.97
Liabilities		
Non-current liabilities		
(a) Financial liabilities		
(i) Borrowings	8,973.68	18,133.27
(ii) Other financial liabilities	606.46	312.63
(b) Provisions	2,058.80	2,085.43
(c) Deferred tax liabilities (Net)	3,394.98	3,111.41
(d) Other non-current liabilities	6.34	6.73
Total non- current liabilities	15,040.26	23,649.47
Current liabilities		
(a) Financial liabilities		
(i) Borrowings	14,731.86	15,421.70
(ii)Trade Payables	9,852.52	7,117.53
(iii)Other financial liabilities	3,776.67	3,929.66
(b) Other current liabilities	6,040.91	3,096.76
(c) Provisions	279.51	497.40
(d) Current tax liability	2,350.96	139.41
Total current liabilities	37,032.43	30,202.46
Total liabilities	52,072.69	53,851.93
Total Equity and liabilities	101,703.61	95,818.90

54,571.11 1,456.38 6,683.81 242.30 5,555.96 458.22 0.00 2,141.94	51,551.72 4,966.08 5,727.99 242.30 5,585.74 420.64 24.07
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1,456.38 6,683.81 242.30 5,555.96 458.22 0.00	4,966.08 5,727.99 242.30 5,585.74 420.64 24.07
6,683.81 242.30 5,555.96 458.22 0.00	5,727.99 242.30 5,585.74 420.64 24.07
242.30 5,555.96 458.22 0.00	242.30 5,585.74 420.64 24.07
5,555.96 458.22 0.00	5,585.74 420.64 24.07
458.22 0.00	420.64 24.07
0.00	24.07
21/10/	
2,141.74	1,839.23
71,109.72	70,357.77
17,952.28	14,480.87
3,221.93	2,212.49
1,646.80	1,507.50
1,368.66	1,858.72
0.00	0.00
3,125.21	2,371.40
27.37	11.08
3,251.64	3,019.07
	25,461.13
30,593.89	

### **Discussion on Financial & Operational Performance**



#### Net Revenues / Sales Volumes

- Net Revenue from operations grew by 102.3% YoY in Q2 CY2022 to Rs. 49,548 mn primarily because of robust volume growth (increased by 96.9% to reach 300 mn cases) and improvement in net realization (increased by 2.7% to Rs. 165).
- Our continued efforts towards expanding the distribution network (3 mn+ outlets) and return of strong demand across the markets after two years of pandemic related disruptions during the peak season led to robust sales volume growth.
- Realization per case improved due to price hike in select SKUs, reduction in discounts/incentives and improvement in mix. CSD constituted 73%, JBD 9% and Packaged Drinking Water 18% in Q2 CY2022.
- Sales volumes in India grew by 106.4% in Q2 CY2022 to 262 mn cases and in International markets grew by 49.2% to 38 mn cases.

#### **Gross Margins / EBITDA**

- Despite the inflationary raw material environment, we witnessed limited impacted on our gross margins during the quarter because of early stocking of key raw materials and improvement in realizations. Gross margins for Q2 CY2022 reduced by 302 bps to 50.5% from 53.5% in Q2 CY2021 primarily because of increase in preform prices by ~30% over Q2 CY2021.
- EBITDA increased by 119.1% to Rs. 12,506 mn in Q2 CY2022 and EBITDA margin improved by 194 bps to 25.2% in Q2 CY2022 led by higher realization and operating leverage from increased sales volume.

#### PAT

- PAT increased by 151.6% to Rs. 8,020 mn in Q2 CY2022 from Rs. 3,188 mn in Q2 CY2021 driven by high growth in revenue from operations, improvement in margins and transition to lower tax rate in India.
- Depreciation increased by 18.9% on account of capitalization of assets in Q1 CY2022 and Finance cost remained flat in Q2 CY2022.

### **Discussion on Financial & Operational Performance**



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#### Debt

- Net debt stood at Rs. 20,555 mn as on Jun 30, 2022 as against Rs. 30,053 mn as on Dec 31, 2021.
- Debt : Equity ratio stood at 0.4x as on Jun 30, 2022
- Debt : EBITDA (TTM) ratio stood at 0.8x as on Jun 30, 2022.

#### Capex / Capacity Utilization

- During H1 CY2022, the net capex included ~Rs. 6,700 mn primarily for setting-up of new greenfield production facilities in Bihar & Jammu and brownfield expansion at Sandila facility. The net capex includes capitalization of CWIP amounting ~ Rs. 5,000 mn which was outstanding as of Dec'21.
- Capacity utilization in India during the peak month was close to 90% driven by best ever sales volumes. In certain categories (CSD PET, Tropicana / VAD, etc.) reached near full capacity.

#### **Working Capital**

• Net WC days reduced to ~ 17 days as on Jun 30, 2022 from 24 days as on Jun 30, 2021 as the business has returned back to normalcy and most of the RM inventory stocked for the season has been utilized.

#### Dividend

 In line with the guidelines of Company's dividend policy, the Board of Director's have recommended an interim dividend of Rs. 2.5 per share. Total cash outflow would be ~Rs. 1,624 mn

### Performance Highlights (CY2017 - CY2021 & H1 CY2022)









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# Sustainability Initiatives - Water Stewardship

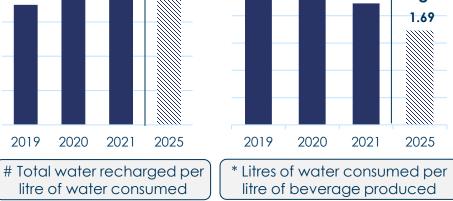


Parameter (mn KL)	CY2019	CY2020	CY2021	Water Recharge Ratio#		Water Usage Ratio(WUR)*		
	Audited	Audited	Audited	2.72				
Total water consumption (A)	4.12	3.74	4.86	2.28	Target min.			
Beverage production (B)	2.12	1.95	2.57	2.20	2.00	1.0.4		
Water Usage Ratio (A/B)	1.94 times	1.92 times	1.89 times	1.75		1.94 1.92 1.89 Targe		
Water recharge (C)	7.22	10.19	11.10			1.69		
Water recharge ratio (C/A)	1.75 times	2.72 times	2.28 times					
No. of ponds adopted	103	108	110					

2019

Audited by TUV India Pvt. Ltd., a subsidiary of TÜV NORD, Germany. Founded in the year 1869 and headquartered in Germany, TÜV NORD GROUP is one of the world's largest Inspection, Certification & Testing organizations with presence across 70 countries alobally.

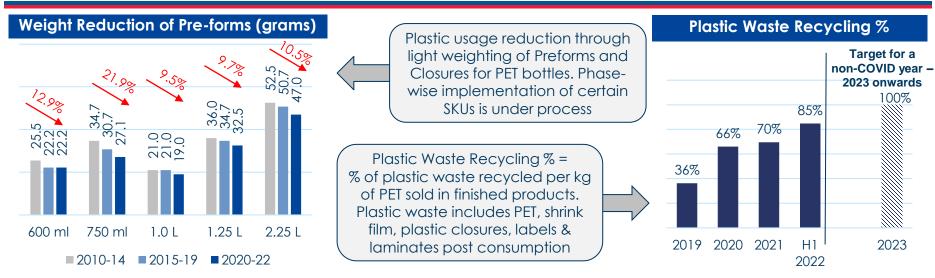
- Key water conservation initiatives included rain water harvesting, ponds adoption, development & maintenance, waste water management on the principles of Reduce, Reuse and Recycle, for optimal water consumption.
- Our efforts towards water recharge continued however, sales volumes in CY20 declined due to COVID 19 pandemic resulting in better water recharge ratio in CY20.



- Scope of audit covered all manufacturing plants in India.
- 100% of the water discharged from our manufacturing operations goes to effluent treatment plants that ensure sufficient quality of discharged water.
- 20 plants of VBL contributing to ~69% of the total production in CY21 fall in the "Safe" category of Central Ground Water Authority of India or use surface water.

# Sustainability Initiatives – Plastic Waste Management

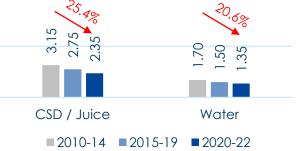




**Certified by GEM Enviro Management Pvt. Ltd.**, a Delhi based Central Pollution Control Board ("CPCB") recognized PRO (Producer Responsible Organization).

VBL has engaged with GEM Enviro Management Pvt. Ltd. for phased implementation of 100% recycling of used PET bottles through collection from end users by placing dustbins / reverse vending machines, direct collection from Institutions (Hotels, Banquet Halls, Exhibitions, etc.) and spreading awareness through workshops. GEM Enviro Management Pvt. Ltd. specializes in a) collection and recycling of packaging waste & b) promotion of recycled green products like T-Shirts, bags etc. made from recycling of used PET bottles.

weight Reduction of Closures (grams)  
$$2$$



## **Sustainability Initiatives - Climate Action**



	mn Kg	CO <sub>2</sub> e	Grams	s / litre*
GHG Emissions	CY 2020	CY 2021	CY 2020	CY 2021
Scope 1	23.91	29.46	12.29	11.48
Scope 2	129.11	178.44	66.33	69.54
Scope 3	537.68	624.44	276.25	243.35
Total	690.70	832.34	354.87	324.37

\* Grams / litre = Grams of  $CO_2e$  emission per litre of beverage produced during the year

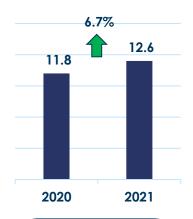
# Scope 1 and Scope 2 emissions are verified according to the requirements of ISO 14064-1.

**Scope 1** includes direct GHG emissions from fuels and gases consumed by sources owned or controlled by the Company; **Scope 2** includes indirect GHG emissions associated with purchase of electricity (excluding electricity purchased for backward integration);

**Scope 3** emissions includes energy consumption, refrigerant emission of visi-coolers placed with retailers and fuel consumption from employee commuting, business travels by gir/rail/road, and upstream/downstream transportation. GHG emissions are audited by **Deutsch Quality Systems** (India) Private Limited (DQS India), an Internationally reputed independent field expert.

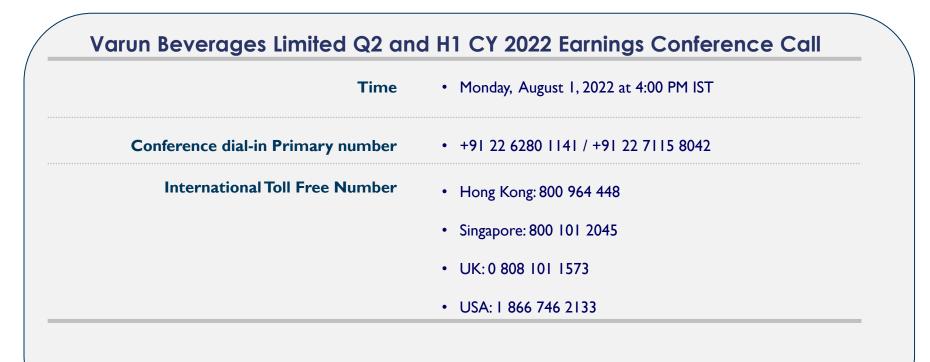
VBL has engaged DQS India for conducting carbon footprint assessment and verification all across locations (manufacturing plants, warehouses, corporate office. sales offices) in India coverina Scope 1, 2 & 3 emission sources. DQS India is the Indian subsidiary of DQS Holding GmbH, one of the leading Management Certification, System Training Assessment & organization globally.

### Energy Efficiency (litre/kWh)



Energy Efficiency = Litres of beverage produced per unit (in kWh) of electrical energy consumption in plants (excluding energy consumed for backward integration)





### About Us



Varun Beverages Limited ("VBL" or the "Company") is a key player in beverage industry and one of the largest franchisee of PepsiCo in the world (outside USA). The Company produces and distributes a wide range of carbonated soft drinks (CSDs), as well as a large selection of non-carbonated beverages (NCBs), including packaged drinking water sold under trademarks owned by PepsiCo. PepsiCo CSD brands produced and sold by VBL include Pepsi, Mountain Dew, Seven-Up, Mirinda Orange, Diet Pepsi, Mountain Dew Ice, Seven-Up Nimbooz Masala Soda, Evervess and Sting. PepsiCo NCB brands produced and sold by the Company include Tropicana Slice, Tropicana Juices (100% and Delight), Seven-Up Nimbooz, Gatorade as well as packaged drinking water under the brand Aquafina.

VBL has been associated with PepsiCo since the 1990s and have over two and half decades consolidated its business association with PepsiCo, increasing the number of licensed territories and sub-territories covered by the Company, producing and distributing a wider range of PepsiCo beverages, introducing various SKUs in the portfolio, and expanding the distribution network. As on date, VBL has been granted franchises for various PepsiCo products across 27 States and 7 Union Territories in India. India is the largest market and contributed ~75% of revenues from operations (net) in Fiscal 2021. VBL has also been granted the franchise for various PepsiCo products of Nepal, Sri Lanka, Morocco, Zambia and Zimbabwe.

### For more information about us, please visit **www.varunpepsi.com** or contact:

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# **Thank You!**